
Reform through Integrity in Post-War Reconstruction

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Integrity in Reconstruction

- The **legitimacy** of a nascent state. Its **stability** in the future.
- Half of all post-war countries will **revert** to war within a decade

Integrity in Reconstruction

- Why does **corruption** matter in reconstruction?
- No incentive: transitional power sharing administrations, governments, donors.
- Integrity: function of accountability, competence, corruption

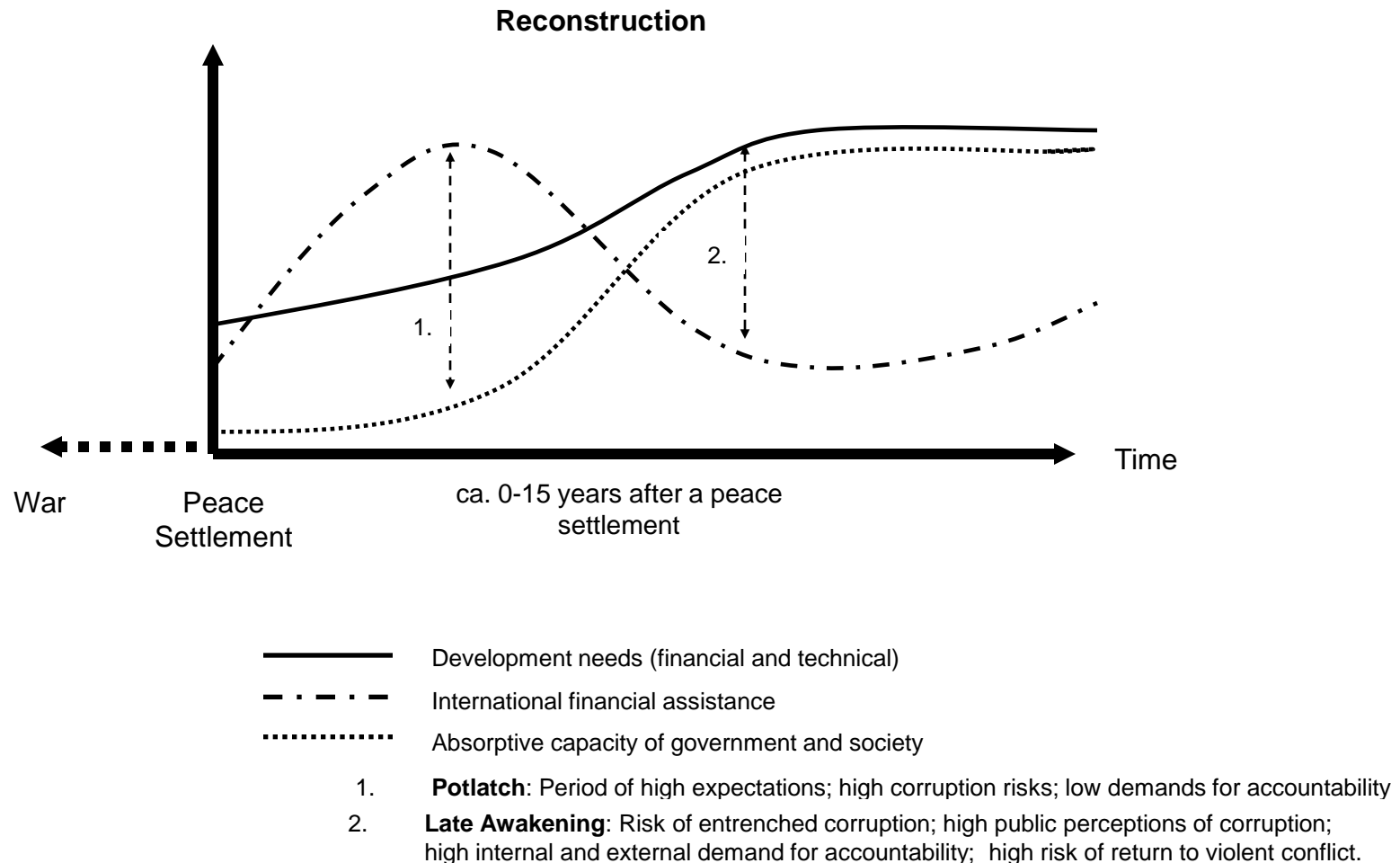
Network for Integrity in Reconstruction

- Based on one of the larger bodies of primary, comparative data on post-war countries (Afghanistan, Timor Leste, Sierra Leone, Mozambique, Palestinian Territories, Lebanon, Bosnia and Herzegovina, Kosovo)
- Reconstruction National Integrity System Survey
- Reconstruction Survey: analysis of key actors
- Case studies: eg accountability systems in Afghan National Solidarity Program, Palestine Central Election Commission

Structural Similarities

- Post-war countries share two features:
 - Looming threat of a return to violence
 - Tension between (1) Aid Flows (2) State Capacities and (3) Development Needs (and the resultant expectations and frustrations)

Phases in Reconstruction



Making Accountability Work For Reconstruction

- Gap between needs and resources, “Late Awakening”
- Dual Accountability System and resultant tensions
- Elections: A powerful, yet blunt accountability instrument
- Weakest link: accountability of reconstruction to beneficiaries: (1) Improved transparency, (2) Social accountability
- Prioritization through accountability, feeling “for the street”

Grow Local Competences Rapidly

- Gap between resources and capacities, “Potlatch”
- Capacity reducing assistance
- Need for institutional coherence of key reforms
 - Elections, Police Reform, Judicial Reform
- Weak oversight and coordination
- Local Competences
 - (1) Subsidiarity Principle, (2) tailored tertiary education, South South Learning

Identify Corruption Hot Spots Rapidly

- “Corruption is a secondary issue”; “Corruption helps oil the peace process”
- Public perceptions increase
- Opposition groups take advantage

- Understand past corruption patterns
- Influence and entrenchment of war-time networks, Nepotism

Identify Corruption Hot Spots Rapidly

- Lack of incentives
- Ineffective anti corruption agencies
- Awareness raising

- Creates losers, resistance, manage public expectations and focus on most damaging forms
- Triage, destabilising potential:
 - (1) nat res / drugs; (2) state capture; (3) property rights/construction; (4) state monopolistic control over basic comm.

Conclusion

- Traditional “strategic” approach to AC does not work
- Accountability can help reduce likelihood of reverting to violence, engages communities, helps prioritise
- Rooted in local competences to build state capacities long-terms
- Focus on corruption hot spots, as a lens to ID key problem areas
- Integrity, as a function of accountability, competence and corruption = flexible, strategic approach

To Post War Governments and Donors

1. Act Early on Integrity
2. Build on Existing Mechanisms Through Integrity
3. Identify Corruption Hot Spots Early
4. Encourage Monitoring By Beneficiaries
5. Understand the risks of Demobilisation and Political Corruption
6. Reduce Harm

To Post War Governments

7. Require that Foreign Assistance be Institutionally Coherent
8. Learn Lessons Quickly, Particularly from Other Post War Governments
9. Resist the Temptation to Set Up a Quick Fix Anti Corruption Solution
10. Be Proactive on the Risks of Political and High Level Corruption

To International Donors

11. Match your Aid to Local Capacities
12. Apply the Principle of Subsidiarity in Contracting
13. Improve Local Competence Building (technical advisers)
14. Make Sure the Benefits of Reconstruction are Widely Spread

To PW Governments and Civil Society

15. Build your Own Capacities to Provide Professional Training
16. Encourage Local, Independent Policy Capacity

To Governments, Donors and Civil Society

17. Support an International “Publish What You Fund” Campaign
18. Improve your Understanding of the Country you are Working In
19. Improve your Understanding of International Donors

Action Points

1. Donor engagement with NIR recommendations
2. Tiri support to donor policies
3. Support to the Network for Integrity in Reconstruction

Thank you

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