NEPAD-OECD Africa Investment Initiative
Annual High-Level Meeting and Expert Roundtable 2008

Public-Private Partnerships in Africa
Policy and Institutional Challenges

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Fred AMONYA
Senior Consultant (Transport Investment), Mott MacDonald
&
Researcher (Transport Policy), Centre for Transport Studies, Imperial College London

Anthony PEARCE
Honorary Director General, International Road Federation
Part One

Work of UNECE Team of PPP Specialists

Tony Pearce
UN Team of Specialists on PPPs

Three functions:

- Communication of best practice
- Training of public and private sectors:
  - prepare training modules and toolkits;
  - elaborate national PPP capacity-building programmes;
  - organise training workshops and seminars; and
  - encourage knowledge sharing.
- Policy and project support
UN Team of Specialists on PPPs

- Developing toolkit on how to do PPPs.
- “Train the trainer toolkit” presented in Moscow 22 October 2008
PPPs  Training Modules

- 11 modules + sector-specific modules – for example “how to do a road PPP”

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The Path to PPP Project Delivery

- 5 days – 30 hours
- Follows the project life cycle
Develop the course for Africa

- UN ECE offers to work with UN ECA, World Bank and others to develop the courses for Africa
Part Two

Policy and Institutional Challenges of PPP: Dissecting Global Experience

Fred Amonyaa
Public Private Partnerships [are arrangements which] bring public and private sectors together in long term partnerships for mutual benefit.
(Source: HM Treasury, 2000)

A cooperative venture between the public and private sectors, built on the expertise of each partner, which best meets clearly defined public needs through the appropriate allocation of resources, risks and rewards.
(Source: The Canadian Council for Public-Private Partnerships, 2002)
The PPP Concept
The Efficiency & Fiscal Arguments

- Stimulating and nurturing technological innovation
- Organisational efficiency
- Public sector fiscal stress
Ordering the Challenges

- Growth of Organisational Intellect
- Institutional & Organisational Construction
- Initiation of PPP
The Challenges
Initiation of PPP: A Framework of Policy Change

Challenge One: Understanding Political Reality

Challenge Two: Ordering Knowledge

Political Reality → Political Champion → Knowledge Agents → Change
The Challenges

Institutional and Organisational Construction

Innovation → Legitimation → Adoption

Attack → Delegitimation → Disuse

Structuration Track

Destructuration Track
The Public-Private Partnership (PPP) arena is a vast field that appeals to a variety of knowledge disciplines.

Not only is it vast, PPP is deep - it allows discussion at different depths of knowledge and understanding.

The global body of PPP knowledge is scattered and any decent capacity building effort should attempt to order (arrange) this knowledge, albeit at a micro scale.
Concluding Remarks

The following are the key tenets to the realisation of the full raft of efficiency and fiscal opportunities of PPP by the public sector partner:

- a well informed political champion
- a well designed and managed process of institutional and organisational transformation
- a PPP unit devoted to learning.
Thank You

Fred Amonya
Fred.Amonya@mottmac.com

Anthony Pearce
apearce@irfnet.net