



Fifth Meeting of the SOE Network for Southern Africa
Promoting Responsible State-Owned Enterprises

- Agenda -

26-27 November 2014

**Location:
Lusaka, Zambia**

Venue: Taj Pamodzi Hotel, Lusaka

**Co-organised by :
Zambian Ministry of Trade and Industry,
Institute of Directors of Zambia,
OECD**

Background on the SOE Network for Southern Africa

The SOE Network for Southern Africa provides a forum for policy makers to identify common challenges related to state-owned enterprise (SOE) ownership and governance, to share good practices and to develop recommendations for effective reform. The Network aims to help reformers and policy makers in Southern Africa enhance the performance of SOEs through governance improvements, while also taking into consideration structural policy challenges and pressing development priorities.

The Network was launched in 2007 and currently brings together representatives from the Southern African Development Community (SADC) and neighbouring economies, including government departments responsible for the ownership and oversight of SOEs and corporate governance institutes¹. It also benefits from the regular participation of a number of regional and international organisations.

Meeting objectives

The main objectives of the meeting are to:

1. Present and launch the final *Guidelines on the Governance of State-Owned Enterprises for Southern Africa*;
2. Take stock of anti-corruption policies and practices for SOEs in Southern Africa, and discuss next steps for developing company guidance to improve related practices for SOEs in the region;
3. Share good practices for encouraging business integrity by SOEs; and,
4. Identify corporate governance challenges for SOEs in the infrastructure sector and agree on the network's next steps in this domain.

Format and participation

The meeting will last 1 ½ days and will consist of the Network's annual meeting on the first day, followed by a half day workshop on corporate governance challenges for SOEs in the power generation sector. A director of events will be in charge of event management.

The meeting will bring together approximately 100 participants, including representatives of ministries and departments responsible for SOE management and oversight, as well as corporate governance institutes and relevant regional and international organisations. Participation will also be sought from representatives of state-owned and private enterprises, notably to share experiences relating to corporate governance challenges of SOEs operating in the power generation sector.

Social Events

Game drive to Chaminuka. The transport will leave Taj Pamodzi Hotel at 14.00 hours on 27th November 2014. <http://www.chaminuka.com/>

Meeting documentation (to be circulated to all registered participants 3 weeks before the meeting)²

- Guidelines on the Governance of SOEs in Southern Africa
- Stocktaking of Anti-Corruption and Corporate Ethics Practices for Southern African SOEs

¹ Angola, Botswana, DR Congo, Lesotho, Malawi, Mauritius, Mozambique, Namibia, Seychelles, South Africa, Swaziland, Tanzania, Zambia and Zimbabwe. Kenya was added as a member in 2014.

² Meeting documents can also be found on the event webpage: <http://www.oecd.org/daf/ca/5th-soe-southern-africa-meeting-2014.htm>

Day 1: 26 November 2014 Annual Network Meeting

8:30 am *Registration*

9 - 9:30 am

Introductory Remarks

- Mr. Sangkyom Kim, Deputy Director, Directorate for Financial and Enterprises Affairs, OECD
- Mrs. Sherry Thole, President, Institute of Directors of Zambia

9:30 - 10 am

Keynote Speech and Official Launch the Guidelines on the Governance of State-Owned Enterprises in Southern Africa

- Honourable Bob Sichinga, Minister of Commerce, Trade and Industry, Zambia

10 - 10:30 am

Overview of the Guidelines

- Mr. Kgotla Ramaphane, CEO, Public Enterprises Evaluation and Privatisation Agency (PEEPA), Botswana and Chair of the SOE Guidelines Taskforce
- Ms. Sara Sultan Balbuena, Network Manager, OECD

10:30 - 11:15 am

Presentation of the Preliminary results of a Regional stocktaking report on Anti-Corruption Policies and Practices for Southern African SOEs³

- Ms. Mary Crane-Charef, Policy Analyst, OECD

11:15 - 11:30 am Coffee Break

11:30 am - 1 pm

Combatting corruption in SOEs: An overview of the legal and regulatory framework in Southern African economies

Discussants will provide an overview of key elements of their countries' legal and regulatory frameworks for combatting corruption in SOEs. They will also highlight good practices and underline some remaining challenges to effectively combatting corruption in SOEs.

Moderator: Mr. Canaan F. Dube, Senior Partner & Head, Trade & Investment Unit, DMH Commercial Law Chambers, Zimbabwe

- Mr. Steven Powell, Director, Forensics, ENS Africa
- Mr. Callixte Tuzolana Bimuala, Senior Lawyer, COPIREP (Steering Committee for Reform of the State Portfolio), DR Congo
- Mrs. Jane Mugambi, Secretary, State Corporations Advisory Committee, Kenya
- Ms. Orcilla Ruthnam, Chief Director: Governance, Department for Public Enterprise, South Africa

³ This session was moved to after lunch in order to accommodate the flight schedules of a number of participants.

1 - 2:30 pm *Lunch break*

2:30 - 4 pm Business Integrity Measures in SOEs: Roundtable with business representatives

This session will allow SOE and business representatives to share their experiences with promoting business integrity measures. Potential topics to be addressed include how companies integrate business integrity into their company policies and practices. This can include discussion of corporate ethics codes, whistleblowing mechanisms, and how reporting is undertaken. Discussants are asked to underline any challenges that businesses, especially SOEs, face in the region, including with regard to compliance.

Moderator: Mr. Dalmar Jama, Corporate Governance Coordinator, Africa Peer Review Mechanism

- Mr. Nuno de Oliveira, CEO, Petromoc
- Mr. Yusuf Abramjee, Co-Founder, Crime Line, South Africa
- Mr. Yusuf Dodia, President, Private Sector Development Association, Zambia

4 - 4:30 pm *Coffee/Tea break*

4:30 - 5:15 pm Wrap-up and Future work by IoD and OECD

This session will conclude the first-day meeting and provide an opportunity for Network members to discuss the future themes for discussion, agree on the next work streams to be pursued and to identify a host country for the next Network meeting.

Day 2: 27 November 2014
Workshop on Improving the Governance of SOEs in Infrastructure Provision in the Energy Sector

8.30

Recap of Day 1

9:00 - 10:45 am

Improving the functioning and efficiency of SOEs in infrastructure

This session will set the stage by providing an opportunity to discuss some of the key elements necessary to improve the efficiency of SOEs operating in infrastructure sector, drawing on experiences from the energy sector. Topics to be discussed may include: functional separation of infrastructure sub-sectors, the role of independent regulators in ensuring competitive markets, and the regulatory framework for bidding and procurement in infrastructure. Discussants will provide an overview of their country-specific frameworks and discuss how they could be improved to facilitate the functioning and efficiency of SOEs in infrastructure.

- Mr. Kelvin Chitumbo, National Water & Sanitation Council (NWASCO), Zambia (*servicing also as moderator*)
- Mr. Kenan Karakülah, Senior Treasury Specialist, Undersecretariat of Treasury, Directorate General of State-Owned Enterprises, Turkey

10:45 - 11:15 am Coffee/Tea Break

11:15 am - 12:45 pm

Boosting private sector participation in energy service provision

This session will focus on the energy sector. It will draw on experiences with catalysing private sector participation in infrastructure delivery to attract capital and improve efficiency, with a focus on public private partnerships. SOE and private sector representatives will share their experiences with attracting private capital and partners to infrastructure projects, discuss challenges and share lessons learned.

- Hon. Felix Mutati, MP, Zambia (*servicing also as moderator*)
- Mr. Nuno de Oliveira, CEO, Petromoc
- Mr. Kogan Pillay, PPP Expert and Head of SADC PPP Network, SADC-DFRC
- Mr. Terrence Chimanya, Divisional Head - Governance & Compliance Customer Relations Management, Ekurhuleni Metropolitan Municipality, South Africa

12:45 - 1 pm

Concluding Remarks by IoDZ and OECD

1 pm

Farewell Lunch

2:00 pm - late

Social Event- Sponsored by the IoD