



Workshop on State-Owned Enterprises in the Development Process

Paris, 4 April 2014

OECD Conference Centre, Room 4

This workshop is set in the context of the Working Party on State-Ownership and Privatisation Practices' (WP SOPP) work programme's output on "SOEs and inclusive growth". A number of papers have been commissioned or volunteered by participants to shed light on experiences with using SOEs as agents of development in various parts of the world, including in Asia (Singapore, India and China), South Africa, Latin America (Brazil) and across the MENA region (Middle East and North Africa). Each paper will be presented by the author with the participation of WP SOPP delegates, partner economies, consultation partners, civil society, academia and other relevant parts of OECD Secretariat.

The workshop will shed light on the following questions:

- Over the past decades, what role has been assigned to state interventionism in selected countries in the context of development strategies and industrial policy?
- How has this role been implemented through corporate action, e.g. SOEs, publicly owned development banks or special-purpose vehicles?
- What are the main conclusions regarding the feasibility of approaches?

The objective of the workshop is to learn lessons from the experience of developing countries aiming to emulate apparent success stories with using SOEs as part of the development process. A publication based on the presentations will be developed by the OECD Secretariat following the workshop. This publication, which will acknowledge contributions by individual participants but be issued under the responsibility of the OECD Secretary-General, will draw conclusions regarding what has apparently worked, what has not, and why.

PROGRAMME

The workshop will be chaired by Mr. Anders Berg, Chairman of OECD Working Party on State Ownership and Privatisation Practices

09:30-09:45

Opening remarks

- **Mr. Rintaro Tamaki**, OECD Deputy Secretary-General

09:45-10:45

Session 1 – Recent theories and findings on the state in development: findings from recent OECD work and main implications for policymaking

The session will draw on the state of art in theories and findings from recent OECD work and discuss the main implications for policies related to growth, investment, and development. All participants are invited to contribute.

- **Mr. Andrea Goldstein** and **Mr. Hans Christiansen** (Investment Division and Corporate Affair Division, Directorate for Financial and Enterprise Affairs)
- **Open forum**

10:45-11:00

Coffee/tea break

11:00-13:00

Session 2 – Peer Discussion of Country Cases

(Moderator: Mr. Andrea Goldstein, DAF/INV)

This session will discuss the specific cases with the experience over recent decades with assigning SOEs with public policy objectives in pursuit of developmental objectives. Each case will propose, based on their experiences, lessons for other countries. Where approaches are deemed successful it should aim to identify to main factors behind the success. Where approaches are deemed to have failed, it should draw implications for other countries about what to avoid.

- **Singapore** (Mr. Grant Kirkpatrick, Consultant)
- **India** (Professor Ram Kumar Mishra, Institute for Public Enterprises, India)
- **China** (Ms. Xin Zhao, SASAC Research Bureau-tbc, China)
- **Open forum**

13:00-14:00

Lunch break

14:00-16:00

Session 2 – Peer Discussion of Country Cases (continued)

- **MENA:** Middle East and North Africa (Ms. Alissa Amico, DAF/CA)
- **Brazil** (Professor Sergio Giovanetti Lazzarini, Insper Institute and Professor Aldo Musacchio, Harvard Business School and NBER)
- **South Africa** (Mr. Edwin Ritchken, Department of Public Enterprises, South Africa)
- **Open forum**

16:00-16:15

Coffee/tea break

16:15-17:30

Session 3 – Ramifications for the global market place

(Moderator: Mr. Hans Christiansen, DAF/CA)

This session will introduce ongoing studies of SOEs in the international market place, attempting to draw conclusions regarding the repercussions of SOE-based development strategies for the global marketplace.

- **Mr. Przemyslaw Kowalski** (Development Division, Trade and Agriculture Directorate)
- **Mr. Michael Gestrin** (Investment Division, Directorate for Financial and Enterprise Affairs)
- **Open forum**

17:30-17:45

Concluding remarks