Learning by doing – Evaluation Capacity Development In Vietnam
GoV actions to strengthen MfDR

- Socio-Economic Development Plan 2006-2010 (SEDP)
- Decree 131 on ODA management
- Monitoring & evaluation formats and tools
- Hanoi Core Statement on Aid Effectiveness
- ODA Strategic Framework 2006-2010
- M&E Strategic Framework 2006-2010
GoV approach to ECD

- Adult learning, on-the-job approach
- Modular training program at 3 levels
  - Elementary – introduction for all ODA staff
  - Intermediate practice – for all evaluators
  - Advanced – for trainers and evaluation focal points
- Professional network of practitioners
  - Linking to international COP and networks
- Competency testing each year
- Resources to support continuous improvement
ECD activities 2004-2007

- MPI – Aid Effectiveness Evaluation Framework
- MPI – Hanoi Water Treatment Impact
- MOF Capacity Building Portfolio Impact
- MOF Multi-Donor Trust Fund Mid-term
- MOF Customs Modernisation Baseline
- MOT Vietnam-Japan Road Transport Portfolio Joint-Impact
- MOT Road Network Improvement Mid-term
- MARD Irrigation Rehabilitation Impact
- MOH Vietnam Australia Primary Health Care Joint - Impact
- Nghe An Program 661 Afforestation Mid-term
- Quang Nam Rural Electrification Impact
- Quang Ngai Urban Environment Baseline
- Quang Ngai RUDEP Mid-term
- HCM City – East West Highway Terminal
- Can Tho Urban Upgrading Baseline
- Can Tho Waste Water Mid-term
Steps for pilot evaluations

- Initial practitioner training
  - Develop Evaluation Framework
  - Develop Evaluation Plan & Tools
- Field work for data collection
- Team work for analysis and reporting
- Review competencies and their application
Initial practitioner training

- 5 criteria, 4 steps
- Develop questions
- Select indicators
- Practical work to prepare:
  - Logical Framework
  - Evaluation framework
  - Evaluation plan
  - Methods and tools
Field work for data collection

- Application of methods and tools developed
- Start with practice run
- Typical methods include:
  - Semi-structured interviews
  - Focus groups
  - Document review
  - Direct observation
- Supported by national consultants
Team work for analysis and reporting

- Capture impressions with SWOT analysis
- Use rigorous analytical tools and processes
- Prepare report
- Present findings to stakeholders
- Discuss how lessons learned will be used
- Supported by national consultants
Competency review

- At the end of each evaluation
- Annually during pilot phase
- Benchmark performance
- Share with national COP
- Use lessons learned to revise ECD methods
Lessons learned

- National demand is built by doing
- Institutional arrangements provide an enabling environment
- Adults learn through practice on-the-job
- Practice should be country-led
- Monitoring and evaluation practices should be linked
- Donor partnerships strengthen experiential learning
- Regional evaluation networks add value
6 practical ideas to accelerate ECD

- Provide evaluation internships for emerging practitioners
- Plan joint evaluations for ECD
- Establish a broker/clearing house for evaluations in-country
- Strengthen regional communities of practice
- Encourage neighbourly cooperation
- Strengthen national and regional evaluation societies
Thank you for your attention

Cao Manh Cuong – cmanhcuong@yahoo.com
John Fargher – john_fargher@urscorp.com

Website - www.mpi.gov.vn/tddg

Room 409, 65 Van Mieu, Dong Da Hanoi Vietnam