

DAC NETWORK ON DEVELOPMENT EVALUATION

Workshop on Joint Evaluations
Challenging the Conventional Wisdom - the View from Developing Country Partners
20-21 April 2005, Nairobi, Kenya

PROGRAMME (version 30/03/2005)

DAC NETWORK ON DEVELOPMENT EVALUATION

Workshop on Joint Evaluations
Challenging the Conventional Wisdom - the View from Developing Country Partners
 20-21 April 2005, Nairobi, Kenya

PROGRAMME (version 30/03/2005)

	20 April	21 April
AM	<p>DAY ONE: EXPERIENCES OF JOINT EVALUATIONS (LOOKING BACK AND THE PICTURE TODAY)</p> <p>09:00 – 09:45: Opening</p> <p>a. Introduction to the workshop b. Roundtable introductions</p> <p>09:45 – 11:00: Informal Presentations</p> <p>a. The Basic Education Evaluation b. The evaluation of General Budget Support c. The CDF evaluation and experiences in Tanzania d. The view of the national consultant</p> <p>11:00 – 11:30: Tea/Coffee Break</p> <p>11:30 – 13:00: Breakout Sessions</p> <p>a. Benefits and challenges of joint evaluations</p>	<p>DAY TWO: OPTIONS FOR THE FUTURE (LOOKING FORWARD)</p> <p>09:00 – 09:30: Introduction</p> <p>a. Review of Day 1 and introduction to Day 2</p> <p>09:30 – 11:00: Informal Presentations</p> <p>a. The joint evaluations context b. Presentation by joint evaluations consultant c. The direction in Vietnam d. The direction in South Africa</p> <p>11:00 – 11:30: Tea/Coffee Break</p> <p>11:30 – 13:00: Breakout Sessions</p> <p>a. Ways forward and options for the future</p>
	Buffet Lunch (13:00 – 14:00)	Buffet Lunch (13:00 – 14:00)
PM	<p>14:00 – 15:00: Breakout Reporting</p> <p>15:00 – 15:30: Tea/Coffee Break</p> <p>15:30 – 17:00: Plenary</p> <p>a. Plenary discussion on the benefits and challenges of joint evaluations</p>	<p>14:00 – 15:00: Breakout Reporting</p> <p>15:00 – 15:30: Tea/Coffee Break</p> <p>15:30 – 17:00: Plenary</p> <p>a. Plenary discussion on ways forward and options for the future b. Workshop conclusions and next steps</p>
	Informal Dinner (19:30)	

NOTES

Arrival	Participants are invited to arrive on 19 April, and can book with Sebastian Ling for complimentary airport transfers. Guests can register with Sebastian Ling on arrival at the Norfolk Hotel. Participants arriving late should register in the meeting room between 08:30 and 09:00 on 20 April.
Location	Tinga Tinga Room, Norfolk Hotel, Nairobi.
Timing	The workshop will be held on 20-21 April, and will run from 09:00-17:00 on both days. Lunch will be provided from 13:00-14:00.
Chair	The meeting will be Chaired by x on Day 1 and by x on Day 2 Hans Lundgren, Head of OECD/DCD Evaluation Section, will co-Chair.

WEDNESDAY 20 APRIL

The aim of the first day of the workshop will be to look back and review past and ongoing experience of joint evaluations.

09:00 – 09:45: Opening

Hans Lundgren will present an outline of the workshop and its aims and objectives. All participants will then be given the opportunity to briefly introduce themselves.

09:45 – 11:00: Informal Presentations

A series of short presentations (15 minutes each maximum) will be made about experiences of some key joint evaluations. These presentations will inform and prepare for the later breakout groups. The presentations will give a broad overview of various joint evaluations; outlining their scope and purpose and highlighting key benefits and challenges identified in joint working.

11:30 – 13:00: Breakout Sessions

Participants will divide into three breakout groups, to discuss in-depth the benefits and challenges that can be identified from past and ongoing experiences of joint working. Please note that discussions on how joint evaluations should be undertaken in future are scheduled for day two; discussions on the first day should focus on past and ongoing experiences.

Each group is asked to explore the individual experiences of its participants and discuss questions such as, but not limited to, the following:

What have been the benefits and challenges of the various types of joint evaluations? When donors work together to undertake joint evaluations, does this increase or decrease the transaction costs for the aid recipient? When donors work together does this increase their power, and weaken the voice of southern partners? When joint evaluations are undertaken with the active involvement of aid recipients, does this create real partnership and joint ownership? Do joint evaluations carry more or less legitimacy in the eyes of their target audiences? Do joint efforts facilitate evaluation of cooperation and harmonisation? Do joint evaluations encourage mutual learning and capacity building? Do we want more or fewer joint evaluations, and whose interests do they really serve?

14:00 – 15:00 Breakout groups report back

The nominated rapporteurs for the breakout groups will make presentations (15 minutes) on the key experiences, findings and conclusions of each of the groups.

15:30 – 17:00 Plenary

The objective of this session is to have an in-depth plenary discussion on the benefits and challenges of joint evaluations. The discussion should review and cross-fertilise the findings of the breakout groups. Where possible, it would be useful to agree recommendations.

19:30 Informal Dinner

An informal dinner will be organised at the Norfolk Hotel. Those attending are asked to meet the cost from per diem allowances; to allow flexibility for those who wish to make other plans.

THURSDAY 21 APRIL

The second day will look forward to the future, and ask how joint evaluations should be planned, delivered and followed-up for the maximum benefit of all partners.

09:00 – 09:30 Review of Day 1 and Introduction to Day 2

The Chair will give a short review of the first day of the workshop and introduce the second day.

09:30 – 11:00 Informal Presentations

Sebastian Ling will give a presentation on the background and context within which the DAC has identified the need to provide improved guidance on joint evaluations (including the context of the Paris Declaration on Aid Effectiveness). Horst Breier, the consultant undertaking the in-depth study on joint evaluations, will then present the findings and recommendations that he has identified so far in his research. Presentations will also be given on the direction that joint evaluations are taking in the contexts of Vietnam and South Africa.

11:00 – 13:00 Breakout Groups

Participants will divide into three breakout groups to discuss recommendations and options for the future for joint evaluation work. These three groups will have different memberships to the breakout groups on the first day, in order to maximise group interaction. The groups will look at the challenges faced by joint evaluations and develop practical recommendations for how they can be overcome. The breakout groups are also asked to provide feedback on the draft of the consultant report: Chapter 2, Key Steps in Planning and Conducting Joint Evaluations. Each group will focus on one of the following areas and discuss questions such as, but not limited to:

Group 1: Upstream planning and downstream follow-up

This group will explore a series of questions around the planning of and follow-up to joint evaluations: Why and under what conditions should the decision be taken to undertake a joint evaluation? How should the key partners be identified? How can partners coordinate on their evaluation workplans? Do we need improved mechanisms to help coordinate upstream planning for joint evaluations, and, if so, how might these operate? What are the most important factors to be agreed on at the very outset of a joint evaluation process (the ‘ground rules’)? How can developing country partners be involved from the very outset? And, once completed, how should joint evaluations be followed-up to maximise benefit to all partners?

Group 2: Implementation: Governance and Management

One of the key challenges identified in joint working is the potential complexity of the governance structure that is needed to coordinate between the various participating agencies. The more partners in an evaluation, the more difficult and time-consuming it can be to consult and coordinate between them. This breakout group will look at what kinds of governance/management structures work best. Should joint evaluations have both a large steering committee and a small management group? Should specific tasks and responsibilities be apportioned among the partners? Can one partner be delegated to take the lead responsibility? The group may also find time to discuss how consultants should be managed, and make recommendations for their relationship with the governance bodies.

Group 3: Participation and Ownership

The inter-linked issues of participation and ownership are central to all joint evaluations. This breakout group will focus on the role of developing countries within joint evaluations - how can these be enabled to fully participate and take real ownership? How do we create a level-playing field for the partners - and what does this really mean? What roles should different partners take within a joint evaluation? The group may also want to explore the level of ownership that the consultants should have, as well as asking if and how we should involve civil society and a broader range of stakeholders?

14:00 – 15:00 Breakout groups report back

The nominated rapporteurs for the breakout groups will make presentations (15 minutes) on the three discussions.

15:30 – 16:30 Plenary

The objective of this session is to have an in-depth discussion on recommendations for joint evaluations. The discussion should review and cross-fertilise the findings of the breakout groups.

16:30 – 17:00 Conclusions

Workshop conclusions, next steps and close of workshop.

DOCUMENTATION

Workshop Programme

Background Note: Workshop on Joint Evaluations

Excerpts from draft consultant report:

- a) Chapter 2: Key Steps in Planning and Conducting Joint Evaluations: An Update
- b) Annex 2: Joint Evaluations by Focus/Scope since 1990

Effective Practices in Conducting a Joint Multi-Donor Evaluation (OECD, 2000)

Glossary of Key Terms in Evaluation and Results Based Management (OECD, 2002)

Information Note: The DAC Network on Development Evaluation

PARTICIPANTS

Participants are attending from the following countries: South Africa, Burkina Faso, Mauritania, Vietnam, Nicaragua, Uganda, Kenya, Zambia, Ghana, Cameroon, Tanzania, Bangladesh, and Egypt.

The participants include individuals with experience of, amongst others, the following large-scale joint evaluations:

- (1) Evaluation of the CDF: *Toward Country-led Development*;
- (2) *Joint Evaluation of the Road Sub-Sector Programme, Ghana*;
- (3) *Local Solutions to Global Challenges: Towards Effective Partnership in Basic Education*;
- (4) *Addressing the Reproductive Health Needs and Rights of Young People since ICPD, The Contribution of UNFPA and IPPF*;
- (5) *The Evaluation of General Budget Support*.